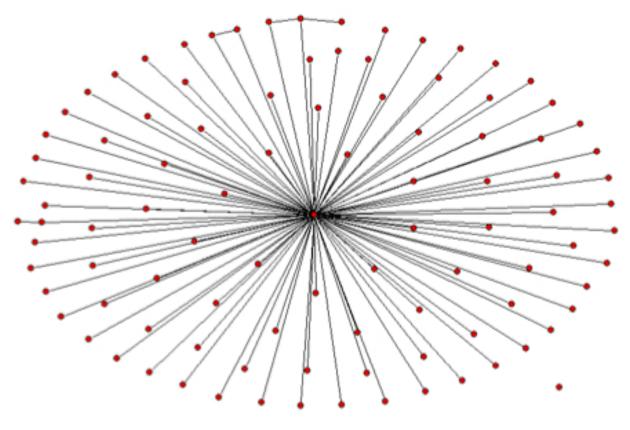
Administrative Decentralization and Management for Myanmar: Decentralization and Local Governance (Part 2)



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### Session Roadmap

- Expenditure and revenue assignment
  - National
  - Subnational
- Resource transfers
  - Resource allocation options
  - Design of grant transfers

### EXPENDITURE



### & REVENUE



### ASSIGMENT



## Guidelines For Decentralization Of Expenditures

#### National

- National/interjurisdictional infrastructure and services
- National entitlement programs
- National debt
- National contingent liabilities
- State-owned enterprises
- Redistribution/equalization
- Macroeconomic stability
- Subnational (State/Provincial & Local)
  - Subnational/single jurisdiction infrastructure and services
  - Subnational entitlement programs
  - Subnational debt
  - Subnational contingent liabilities
  - Subnationally-owned enterprises

### Guidelines for Revenue Assignment

- National
  - Redistributive/progressive taxes based on ability to pay
  - Taxes for macroeconomic stabilization
  - Taxes requiring international harmonization
  - Taxes on highly mobile production factors/tax bases
  - Taxes on tax bases distributed unequally between subnational jurisdictions
  - "Mega Revenue" taxes for national expenditures
  - User charges based on the benefit principle
- Subnational (State/Provincial & Local)
  - Taxes on production factors/tax bases with low/no mobility
  - Residence/location-based taxes
  - Surtaxes on national taxes
  - User charges based on the benefit principle

# **RESOURCE TRANSFERS**



## Purpose

#### • Economic

- Allocative Efficiency
- Tax Efficiency

#### • Social

- Horizontal Equity
- Income Redistribution

#### Political/Institutional

- Good Governance
- National Stability

**Resource Allocation Options** 

- Independent Local Taxation: Revenue Base Assignment
- Centrally Assisted Local Taxation: Co-Administration
- Surtaxes:

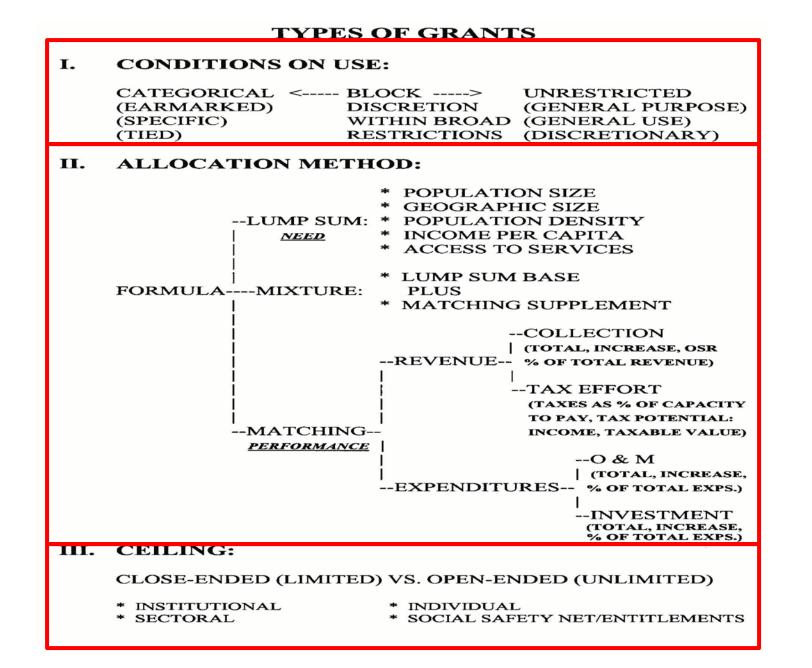
**Piggy-Backing** 

• Tax Sharing:

**Off-Budget Transfer** 

• Revenue Sharing:

**On-Budget Transfer** 



## **Effective Grant Formulas**

- Simple and transparent
- Predictable and stable
- Fit needs and objectives
- Administratively feasible
- Adequate revenue
- Minimal ancillary effects

## **General Guidelines**

## Increase expenditures on specific functions → Categorical, Matching, Open-Ended Grant

Redistribute resources among subnational jurisdictions → *General, Lump-Sum, Close-Ended Grant*