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NGUYEN XUAN THANH

CA MAU URE PROJECT

STUDY QUESTIONS

Question 1: Free Cash Flows

Construct the free cash flow to equity.

- The following tables need to be set up to derive the equity free cash flows
- Parameter table
- Price index table
- Investment cost table
- Depreciation table
- Debt schedule
- Revenue table
- Operating cost table
- Cash flow table

Question 2: Appraisal Criteria

Estimate the NPV and IRR from the equity investors' point of view.

Question 3: Debt Payment Capacity

Estimate the annual debt service coverage ratio (DSCR).

Question 4: Sensitivity Analysis of Investment Cost

The project's investment costs are subject to a lot of uncertainty. Conduct a sensitivity analysis of the equity NPV and IRR when all the investment costs in 2009 prices increase by 10%, 20% and 30%.

Question 5: Sensitivity Analysis of Urea and Gas Prices

Conduct a two-dimensional sensitivity analysis with regards to the equity NPV and IRR when the urea and gas prices vary as follows.

	Percentage change compared to the base case's level			
Urea price	-20%	-10%	10%	20%
Gas price	-20%	-10%	10%	20%

This case study was prepared by Nguyen Xuan Thanh, lecturer at Fulbright Economics Teaching Program. Fulbright Economics Teaching Program's cases are intended to serve as the basis for class discussion, and not to make policy recommendations.

Question 6: Risk Simulation

Below are assumptions on the probability distributions of key parameters of the project.

- The inflation rate for the US dollar follows a uniform distribution with the maximum rate of 5% and minimum rate of 1%.
- The total investment cost (real cost excluding inflation contingency and interests during construction) follows a triangle distribution with the most likely value of US\$735.86 million (as in the base case), the maximum value of US\$850.5 million, and the minimum value of US\$680.76 million.
- The urea price follows a normal distribution with the mean US\$307.5 (per ton) and the standard deviation of US\$30.75.
- The gas price follows a normal distribution with the mean US\$8.17 (per million BTU) and the standard deviation of US\$1.23.
- The urea and gas prices are positively correlated with a coefficient of correlation of 0.85.

Run a risk simulation to determine the probability distribution of the equity NPV and IRR.

Question 7: Appraisal Report

Based on the results of questions 1-6, write a short report (400-600 words) to appraise the financial feasibility of the project.